



Stewardship Board

Private and Confidential: No

Developing a City Deal Community Infrastructure Plan – Project Update Report

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Executive Summary

This report provides an update on progress in relation to the production of a City Deal community infrastructure plan (CIP). A CIP is important as it will help inform the type, amount, location and timing of delivery of (non-highway) infrastructure to support development and build sustainable communities across the City Deal areas of Preston and South Ribble. It will both help to identify priorities across the area and enable partners to have better informed negotiations with developers and funders. This report outlines recent activities and next steps required in order to achieve a plan by the end of March/April 2016.

Recommendation

That the report be noted and a further update be provided at the next meeting as work progresses.

Background:

On the 8th January 2016 the Executive/Stewardship Board received a report from Lorraine Norris, Chief Executive, Preston City council that provided an update on community infrastructure activities and a proposal to:

1. Undertake demographic modelling work using POPGROUP in order to produce a series of City Deal scenarios and;
2. To develop the CIP through a series of distinct work streams with identified leads.

Themes proposed were Education, Health and Social Care and Leisure and Culture. Suggested theme leads were proposed who would lead on the production of a theme level plan that could be cross referenced and co-ordinated into a costed CIP. This report provides an update on the work to date and proposed next steps and timescales.



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Current position:

Preparing a City Deal CIP will require input from all City Deal partners and a number of external organisations and services. In order to manage the project and work streams effectively a CIP project team has been established coordinated by a Project Manager (Joanne Hudson) and led by the Project Sponsor (Lorraine Norris).

The project team includes all identified theme leads as well as other officers providing planning, health and demographic advice. The team met for the first time on 7 July to agree the Project Initiation Document (PID), project approach and project plan. A second meeting took place on 20th September to further refine the plan and work is progressing. The team will meet regularly to oversee and support the delivery of the project plan. The CIP project team agreed that the theme headings be revised with the exact scope of each theme to be considered by the theme leads. The City Deal Project Team suggested that the Education theme be renamed to 'Education and Family support' in order to reflect the potentially wider scope of the theme. Theme leads were agreed as follows:

Education and Family support – Theme lead: Mel Ormesher (LCC)

Wellbeing (including leisure and culture) – Theme Lead: Howard Booth (SRBC)

Health and social care – Theme lead: Craig Sharp (PCC)

Demographic modelling - Supporting and providing information to the CIP project team and the theme leads is a demographic modelling group involving all partners and established to oversee the production of the City Deal demographic scenarios. This group met for the first time in June and are currently working on the production of a series of scenarios that will consider different rates of population and employment growth over 5, 10 and 15 years. The recent work undertaken by Keppie Massie that tests the assumptions around housing and commercial space build out rates will inform this work and help to shape and refine the scenarios. Early outputs from this work were presented to the CIP project team in September and the issues emerging are highlighted below.

Challenges and issues emerging:

The production of a CIP is being managed to tight timescales with significant input from theme leads, who will be required to secure input from a range of services and oversee the development of their theme plans. This will be a challenge but every effort will be made to push this work through as a priority.

On Wellbeing/leisure facilities and other community infrastructure the approach is to build on existing plans, look for opportunities to compliment the offers in each district and identify additional funding from third party sources. It is also important that we take opportunities to enhance and extend the use of existing underused facilities such as schools and club infrastructure

In terms of the health theme the critical activity here will be to ensure that Community infrastructure needs are embedded in the work on Sustainability and Transformation plan for the CCG. This can most effectively be progress through the



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local health and wellbeing

partnership board. Beyond this there is a need to align the capital and estates programmes of the CGG and the council's specifically Lancashire County

Early outputs from the demographic modelling confirm the principles of the City Deal in that housing led growth alone will not deliver the number of houses agreed as part of the City Deal, there will be a need for some employment growth. As a result there will be a need to attract and/or retain a significant number of new residents/workers. Some questions are beginning to emerge from this work:

- How will we attract extra people to the area (a reason for people to come here) – either from outside the area or retain those who are currently leaving. The skills and employment plan and the inward investment proposition will be important in this aspect.

In relation to the Education theme recent feedback from house builders is that if a school is built first then houses will sell. There are two key components of making a case for a new school, pupil numbers i.e. demand and then assemble funding. The funding model is similar to the traditional highways funding model via developer contributions and with Department for Education input. Delivered this way a school can follow many years after the development of housing. If it is accepted that certainty on schools development would stimulate housing growth then a key challenge for the City Deal is to consider how this can be reversed. The potential and implications of a new approach need further investigation including the appetite of government to adopt a different approach.

Outline project plan with deliverables/tasks and timescales

Key deliverable/task	Who	Date achieved or planned
Sponsor identified	Lorraine Norris	
Project manager identified	Joanne Hudson	
Project documents produced (draft Pid setting out approach and deliverables plus outline project plan)		30 June 2016
Demographic modelling working group established to oversee the production of City Deal scenarios.	Mike Molyneux	Draft scenarios to be produced and analysed by Mid-August First scenarios by Mid-September
CIP project team established and initial project planning meeting held	Joanne Hudson	7 July 2016
Theme leads agreed as follows: • Education and family support: Mel		



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<p>Ormesher (LCC)</p> <ul style="list-style-type: none"> • Wellbeing: Howerd Booth (SRBC) • Health and social care: Craig Sharp (PCC) 		
<p>Theme leads to set up theme working groups to agree scope of the theme CIP and to prepare a project plan identifying key tasks and timescales.</p>	<p>Theme leads supported by the project manager</p>	<p>31 August 2016</p>
<p>Project Team meeting to review progress against themes, review early outputs from the demographic modelling work and agree next steps</p>	<p>Project Team</p>	<p>20 Sept 2016</p>
<p>Production of theme CIP's - to include:</p> <ul style="list-style-type: none"> • Review of baseline provision (what strategies are in place and what infrastructure is planned) • Review of demographic models/scenarios in order to support service planning and identification of CI going forward • Production of draft theme plans setting out the type, scale and distribution of community infrastructure across 5, 10 and 15 year horizons. • Consult/engage with stakeholders on draft plans • Revise and finalise theme plans 	<p>Theme leads/working groups</p>	<p>1 Sept - 31 December 2016</p>
<p>Produce draft City Deal CIP and schedule of schemes</p> <p>To include cross referencing of theme plans to identify strategic</p> <p>Consult with stakeholders on draft plan</p>	<p>Project manager/ CIP project team</p>	<p>31 March 2017</p>
<p>Establish criteria to assist decision makers with prioritisation</p>	<p>Project manager/ CIP project team</p>	<p>31 March 2017</p>